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de Oliveira, Marcos Lucas; De Vasconcellos Favarin, Eleusa; Ruppenthal, Janis Elisa
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Process FMEA in a University Hospital: management of Occupational Risks in Boilers

Marcos Lucas de Oliveira¹
Eleusa De Vasconcellos Favarin²
Janis Elisa Ruppenthal³

¹ Universidade Federal de Santa Maria
Engenheiro de Produção, engenheiro de segurança
do trabalho e mestre em engenharia de produção
eng.marcos.lucas@gmail.com

² Universidade Federal de Santa Maria
Engenheira Civil, engenheira de segurança do
trabalho e mestre em engenharia de produção
eleusa.favarin@ufsm.br

³ Universidade Federal de Santa Maria
Professora Doutora da Universidade Federal de Santa
Maria. Engenheira Química, mestre em engenharia de
produção e doutora em engenharia de produção.
janis.rs.br@gmail.com

Abstract

This paper aims to identify the risks present in the flame tube boilers of one University Hospital using process FMEA tool. It was used an exploratory methodology of nominal qualitative type. On this basis, we proceeded with bibliographic analysis, methodologies, references, on-site visits, and studies of investments made in steam generators. We obtained as a result a dossier with information relevant to the identification of procedures that have higher incidence of risk in flame tube boilers.

Keywords: Risks. Steam Generator. Boilers. FMEA.

1 Introduction

The sharp industrial growth, resulting from technological advances, has developed several job opportunities, strengthening the competitiveness of organizations with the need to improve industrial processes that resulted in larger and more complex plants. This fact also increased pollution and industrial accidents that draw the attention of government entities (Moraes, 2010).

In this context, the improvement of the Work Security and Health (WHS) sector results on a reduction of risks of accident, leading to the preservation of health and improving the operating performance of employees. It also, enhances the company's image in the market, designing new growth opportunities (Oliveira, 2010). The growing concern about industrial safety in organizations tends to result in the reduction of labor risks intrinsic to the work environment and the operating procedures of the different activities. Work safety is related to the prevention of accidents and the preservation of workers' health. Therefore, its purpose is prophylactic in order to anticipate risks.

The term "risk" means the probability of a bad outcome, and "risk management" is the set of instruments that the organization uses to plan, operate and manage its activities in exercising the risk control function. Flamotube boilers are the most commonly used in small and medium-sized industries. This type of boiler is easy to operate, so most of the accidents generated are negligent. In addition many hospitals are used of flamotubular boilers because its cost of acquisition and operation is more advantageous to keep in operation the systems of autoclaves, laundry, among others. In view of this, the present article proposes to identify the hazards present in the operating phase of flame tube boilers of the University Hospital of Santa

Maria (HUSM) with the use of *Failure Mode and Effects Analysis* (FMEA) tool. The justification for this work is based on the identification of improvements in controlling the process of HUSM's boiler's sector, seeking for the safety and physical integrity of employees.

1.1 Evolution of Prevention

The prevention of damage for the employees' work activities emerged and evolved after the First World War, with efforts focused on the study of diseases, environmental conditions, machinery and equipment layout. During this period, studies were developed to improve the understanding of the problem, propose methodologies and assess results. The engineer Helbert William Heinrich describes that there is 1 disabling injury for each 29 minor injuries and 300 accidents without injuries.

Extending these studies, the engineer Eduard Frank Bird Jr. analyzed accidents in 297 companies, which represented a sample of 21 groups of different industries, reporting a ratio of 1 disabling injury for every 10 minor injuries, 30 accidents with property damage and 600 incidents. In 2003, Marine showed that for every death there are at least 300,000 risky behaviors (Freibott, 2014). From this ratio, it is possible to conclude that actions should be directed to the base of the pyramid, not just to events that result in severe or disabling injury.

1.2 Risk Management in Boilers

Risk management can be defined as: identification, evaluation and ranking the priority of risks (Cagnin, Oliveira, Simon, Helleno, & Vendramini, 2016). The process of risk management starts primarily with the identification and analysis of risks of accidental losses that threaten the organization. The risk identification is the process by which the accident risk situations are analyzed continuously

and systematically (Moraes, 2010). The analysis can be performed by means of technological, economic and social factors. Technological factors are related to the development of more complex processes. The economic factors are related to the increase of industrial plants' scale. The social factors comprehend the proximity of demographic concentration.

According to the Norm NBR ISO 31000: 2009, the term “risk” can be characterized as the effect (positive or negative) of uncertainty on determined objectives. Thus, risk analysis involves identification, recognition, evaluation and gradation of risks followed by controls in order to mitigate the probability of the causes occurrence and risk effects. The risk management process according to ISO 31000 as it is shown in Figure 1.

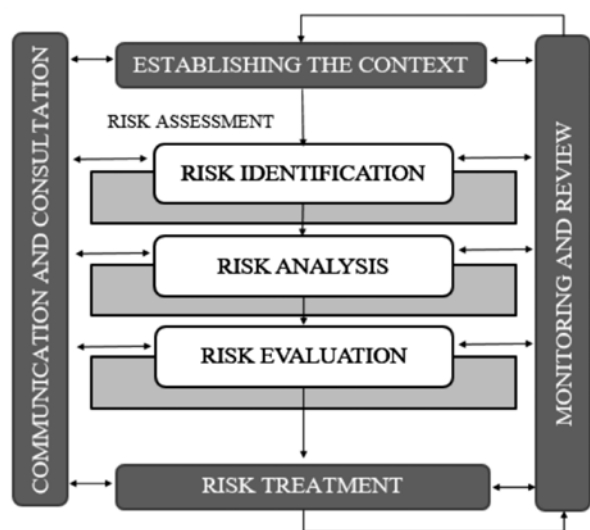


Figure 1: Risk management process

Source: ISO (2009).

Ruppenthal (2013) defines the risk management, in its turn, as a methodology that aims to increase confidence in the ability of an organization to predict, prioritize and overcome obstacles to achieve goals. Thus, comprises efforts in trying to eliminate, reduce, control or yet finance the risks, if economically viable. Therefore, it

concerns the management of fault possibilities in order to prevent it from happening.

In this context, risk management is the systematic practice of selecting necessary actions to minimize or avoid the materialization of potential causes that can lead to the occurrence of accidents. Risks cannot be fully avoided, but can be minimized into tolerable levels set by the company or the process under analysis. For risk management, the problematic consists primarily in knowing and analyzing the risks and accidental losses that threaten the organization. This identification is the process by which the accident risk situations are analyzed continuously and systematically (De Cicco & Fantazzini, 2003; Moraes, 2010).

1.3 Management of Risk in Boilers

The NR 13 of the Ordinance 3.214/78 of the Ministério do Trabalho e Emprego (MTE), defines boilers as all the equipments that, simultaneously, generate and store water steam or other fluid (Brasil, 2017). The risk of accident of such equipment tends to increase as the material's allowable stress and wall thickness are reduced. The boilers are classified in the following categories: (i) A: the operating pressure is equal to or bigger than 1960 KPa or 19.98 Kg/cm²; (ii) B: the operating pressure is equal to or less than 588 KPa, or 5.99 Kg/cm² and the inner volume is equal to or greater than 100 liters; and (iii) Class C: all those that are not included in the categories above. The boilers of category “A” provide the highest risks, while the ones in category “B” represent the lowest risks (Brasil, 2017). As for the type, the boilers can be classified into flame tube and water-tube. The flame tube ones, focused in this study, are characterized by internal circulation of the combustion gases in operation with liquid or gaseous fuels.

1.4 Flame tube boilers

The functionality of these boilers is restricted to the production of saturated steam. The work pressures are not high and possess limitations regarding the thickness of the outer wall of the side, once that the greater the thickness, the higher the pressure.

The flame tube boiler operation is characterized as simple, once it has few equipments to monitor the operation. However, this is the factor that favors the occurrence of accidents. According to Mariajayprakash and Sesnthivelan (2013) this type of boiler leads the accident statistics in the world, since it is common the presence of negligence in its operating processes and maintenance. Industrial systems are periodically subject to deterioration in function of its use and life cycle. Thus, the insertion of a maintenance policy becomes essential in organizations to mitigate problems (Dohi *et al.*, 2011). Maintenance can be defined as “actions required to maintain an operating system or restore it to a satisfactory condition for performing their duties”¹ (Dhillon, 2013).

In this context, there are four classifications for maintenance: (i) Corrective Maintenance: is the work done on a faulty machine or equipment in order to repair it (Aguiar, 2012). The Corrective Maintenance can be classified into: (i.i) corrective planned, when the repair is performed at a date after the failure, and (i.ii) corrective of emergency, in which the repair occurs immediately after the fault detection (Branco, 2008); (ii) Preventive Maintenance: it is the work performed to reduce failure or drop in performance according to a planning based on established time periods (Moraes, 2010); (iii) Predictive Maintenance: is the following or monitoring of the degradation conditions of a system (Aguiar, 2012; Branco, 2008); and (iv) Detective Maintenance: is the work done for protection or command systems to detect failures

hidden from the employees of operation or maintenance areas (Moraes, 2010).

1.5 Failure Mode and Effect Analysis (FMEA)

FMEA represents the most popular approach for assessing the criticality level of the failures of products, processes or even complex systems (Ookalkar, Joshi, & Ookalkar 2009; Sawhney, Subburaman, Sonntag, Rao, Rao, & Capizzi 2010; De Souza & Carpinetti, 2014; Lolli, Gamberini, Rimini, & Pulga 2016). The method FMEA, has its first recorded use concept in 1949, from US military development in order to determine the effect of the occurrence of failure to systems and equipment. This method identify, systematically, potential failures in processes by defining the causes and effects, and from this, define actions to reduce or eliminate the risk associated with these failures (Marriott, Garza-Reyes, Soriano-Meier, & Antony, 2013; Aguiar, Salamon, & Mello 2014).

The authors Estorilio and Posso (2010), defines FMEA as a group of activities aimed at recognizing and evaluating the potential failure of a product/process and its effects. Accordingly, it is a tool that seeks to avoid, through analysis, the potential failures that may occur in the project, identifying actions that may eliminate or reduce the likelihood of a potential failure mode occurring and documenting the analysis process. Therefore FMEA is a reliable technique that aims to: (i) recognize and evaluate potential failures that may arise in a product or process; (ii) identify actions that could eliminate or reduce the chance of occurrence of such failures; and (iii) document the study, creating a technical framework that may assist in reviews and further development of the project or process (Devadasan, Muthu, Samson, & Sankaran 2003; Fogliatto & Ribeiro, 2009).

The FMEA is one of the important planning tools to analyze the cause and consequence of failure. During risk identification, risk events are recognized and the contingency plan is formulated by a team of experienced and qualified engineers to identify and classify the failures through risk priority (Lee, Yeung, & Hong, 2012). Its implementation can happen in project or process, this latter being the focus of the present study.

There are three stages that are very critical in the FMEA process to ensure the success of the analysis. The first stage is to determine the potential failure modes. The second stage is to find the data for occurrence, detection, and severity rankings. The third stage is the development of the control process based on the FMEA report (Teng & Ho, 1996; Teng, Ho, Shumar, & Liu 2006; Estorilio and Posso, 2010).

Teng *et al.* (2006) and Lolli *et al.* (2016) describe in studies that Process FMEA is analyzed with an orderly approach to formalize and document the reasoning of the team throughout the stages of planning and process improvement, helping to reduce the risk of failures. It evaluates the process requirements concerning the examination of all potential failures.

FMEA involves identifying each process step that may fail, then assigning rankings for occurrence probability, severity, and detectability. The “occurrence ranking” indicates how likely a failure is considered to be, and is related to the process capability indices. The “severity ranking” indicates the potential impact of a failure. The “detectability ranking” indicates how likely it is that a failure can go undetected until its full impact materializes. The three rankings are then multiplied,

and higher total scores indicate higher risk (Wang, Chin, Poon, & Yang, 2009; Kenchakkanavar and Joshi, 2010; Chuang, 2010; Nassimbeni, Sartor, & Dus, 2012; Pan & Chen, 2012). The process FMEA is shown in Figure 2.

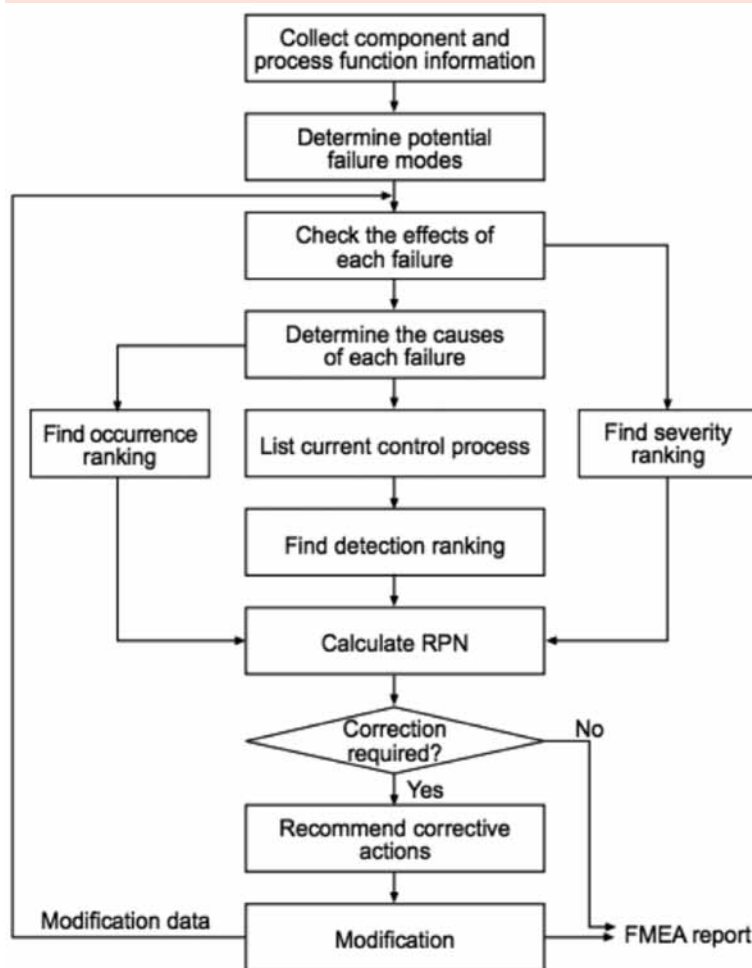


Figure 2: FMEA know-how fluxogram

Source: (Teng & Ho, 1996; Fogliatto & Ribeiro, 2009).

According to Fogliatto and Ribeiro (2009), for FMEA’s monitoring is necessary to understand the technique as a dynamic document that should reflect the latest versions of the process, as well as the latest actions taken, including changes adopted after the production start. FMEA is applied to map the possible failure modes and effects from an item – in this case study, the flame tube boiler. In order to clarify the criteria for determining the

indexes of occurrence (O), severity (S) and detection (D), Table I shows the indicators used in the application of FMEA.

Table I: Indexes of Occurrence (O), Severity (S) e Detection (D)

| Occurrence Index | | |
|------------------|---|-------------|
| Evaluation | Failure occurrence | Punctuation |
| Minimum | Very probable failures | 1 |
| Low | Failures rarely occur | 2 to 3 |
| Moderate | Occasional failures | 4 to 6 |
| Severe | Failures occur frequently | 7 to 8 |
| Very Severe | Almost inevitable failures | 9 to 10 |
| Severity Index | | |
| Evaluation | Effect's Severity | Punctuation |
| Minimum | Failure that minimally affects the system's performance | 1 |
| Low | Performance drop | 2 to 3 |
| Moderate | Generates malfunction or performance drop | 4 to 6 |
| Severe | Equipment that does not operate without committing security | 7 to 8 |
| Very Severe | Commits the operation's security | 9 to 10 |
| Detection Index | | |
| Evaluation | Possibility of detection | Punctuation |
| High | High possibility of the controls detect this failure mode | 1 |
| Moderate | Controls can detect the failure mode | 2 to 3 |
| Small | Low possibility of the controls detect this failure mode | 4 to 6 |
| Very Small | Controls will probably not detect this failure mode | 7 to 8 |
| Remote | Controls will not detect this failure mode | 9 to 10 |

Source: Adapted (Fogliatto and Ribeiro, 2009).

FMEA uses a Risk Priority Number (RPN), to assess the risk level of a component or process, which is obtained by multiplying three factors: probability/occurrence of the fault (O), severity of the fault (S) and probability of not detecting the failure (D) (Kumru and Kumru, 2013). A Pareto chart is generated based on their risk scores tabulated in descending order. This chart provides guidance for prioritizing risk response planning. The RPN pareto bar chart is plotted

and contains values in descending order (Lee *et al.*, 2012).

2 Methods

The present work is categorized as an applied research. As for its goals, is characterized as an exploratory research. Thus, the method is characterized as a nominal qualitative case study, since the answers can't be sorted and seek to describe, decode and translate the issue focusing on processes under study. According of Yin (2010), the constructs in case study are considered valid when the researcher uses basic principles, as multiple sources of evidence and a database.

To describe the convergence and evidence of construct validity, an interview was conducted with the work safety engineer at the university hospital. In this interview were presented the plan of operation files of the boilers, the floor plans of the equipment, the hydraulic plant of the steam pipes that feed the hospital. In addition, a direct observation of the operation of the boilers was carried out. The investigation of the operation of the boilers was carried out in the three shifts of operation. After this stage, a meeting was scheduled with the boiler operators and the manager to investigate whether the method of operation used was the same for all Calderistas. As a result of this meeting it was found that each operator had a way of turning the boiler on and off. Thus, the authors, together with the boiler operators, through a brainstorming, have developed a standard procedure for turning the boiler on and off at the hospital. After these steps the FMEA technique of the process can be applied, therefore, it was performed, for the study, the identification of risks' factors present in the flame tube boiler's operating phase, focusing on the main risks noticed in workplaces. The ap-

plication was done in a federal organization of the hospital sector located in Santa Maria, Rio Grande do Sul, Brazil.

The University Hospital of Santa Maria – HUSM was founded in 1970, recognized as a health reference for the central region of Rio Grande do Sul. It is an UFSM's organ that works as a school hospital with attention focused in developing education, research and public health assistance (Husm, 2014). The hospital serves a monthly average of 11,3 thousand specialized consultations, 4,6 thousand emergency consultations and effectuates approximately 760 thousand medical examinations and 10,8 thousand hospitalizations per year. It is the only hospital of the State's central region that fully serves the Sistema Único de Saúde² (SUS) (Husm, 2014).

HUSM possess two flame tube boilers, both manufactured in 1971. The boiler in analysis is a horizontal flame tube H-3N model, category B, with production capacity of 3.300kg.v/h, maximum allowable working pressure (MAWP) or permissible (MPWP) of 150 Lbs/pol² (10,55kgf/cm²) and hydrostatic pressure of 225 Lbs/pol² (15,82kgf/cm²) with vaporization area up to 100m².

The boilers sector is responsible for supplying steam to: laundry, autoclaves, kitchen, showers and more. This sector has five boiler operators that alternate with each other in a work schedule scheme that consists of two operators per scale. The shift begins at 6 a.m., and the system shutdown occurs at 10 p.m.

3 Results

Initially, it was identified a lack of standard procedure to the boiler's operation once the five operators use different procedures to operate the hospital's flame tube boiler. Accordingly, for apply the methods proposed in the study it was neces-

sary to map the process for the steps to be focused on the boiler's risk study in order to establish an operation pattern. For the creation of these flowcharts it was used the *brainstorming* technique with the participation of the boiler's operators, the engineer of labor security and the researchers. It was also necessary to set one stage of the operating process to the study application. Therefore, FMEA was taken for the stages of starting up and shutting down the boiler. To give visibility to the failure causes in the boilers' sector it was elaborated a radar chart (Figure 3).

From the flowchart and the knowledge of the system operation it was started the application of FMEA (Table II) for the stage of starting up the boiler along with the proposition of the recommended actions for medium and high risks.

In order to apply the techniques in the shutdown of the boiler, the same procedures described in the boilers' starting up process were repeated. It was designed a radar chart of the causes of failures for the boiler's shutdown stage (Figure 4).

Table III shows the application of FMEA to the stage of shutting down the boiler and the proposition of recommended actions for medium and high risks.

3.1 Recommended Actions and Discussion of the results

The application of FMEA in the phase "shutdown of registers in the panel" pointed the highest score among the processes presented for the boiler's shutdown function. Thus, the following suggestions for improvement and recommendations for corrective/preventive actions were prepared: (i) implementation of a maintenance manual in order to measure the standard procedure to the process of anomalies' inspection; (ii) professional training through courses of boilers' operation and study of the procedure manual designed by the boilerman's team; and (iii) the

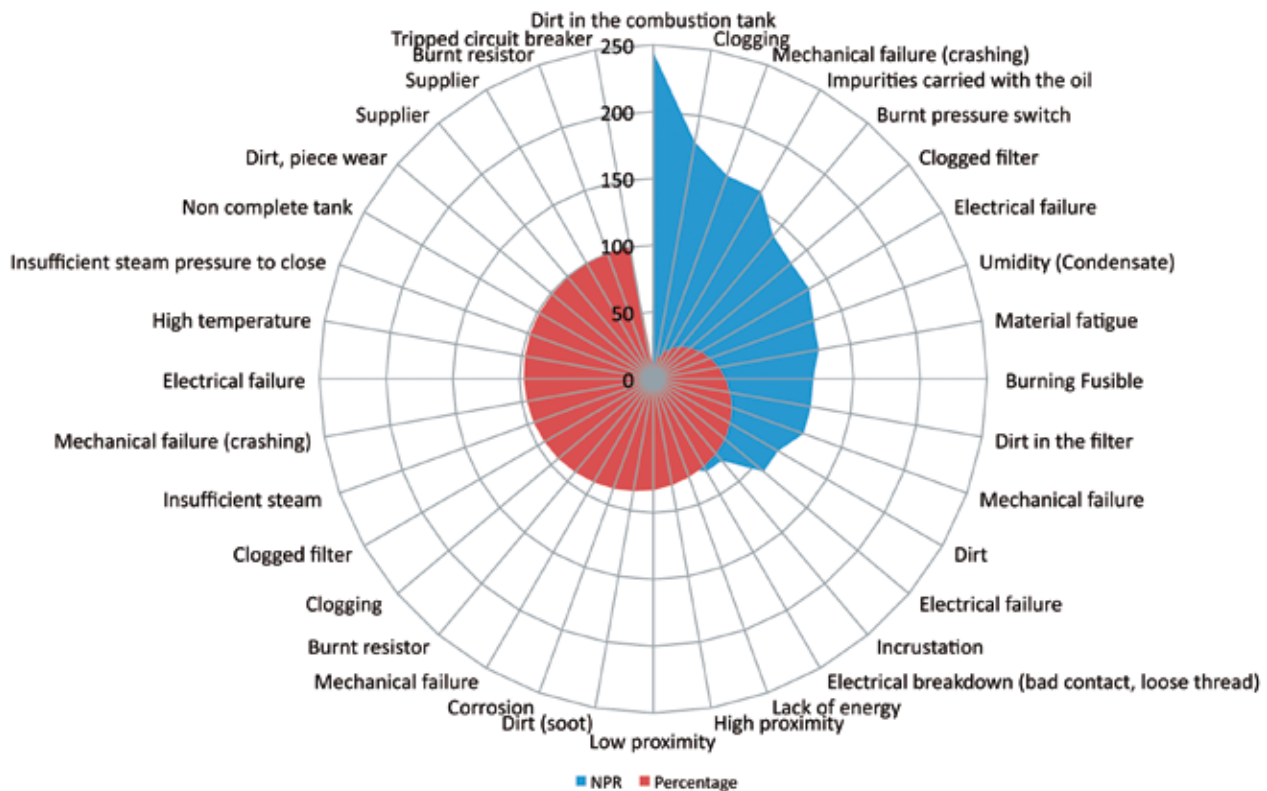


Figure 3: Failure causes in the boiler's starting up process

Source: Author.

adoption of instruments for easy identification of possible failures, such as *andon* or contact sensors for measuring wear.

The application of the technique resulted in the hospital improving its maintenance and safety processes in the operation of the boilers, as a standard operating procedure was inserted in the unit. In addition to the data from this study, the hospital provided a glossary of indicators, that is, the study data indicated that the managers and operators of the unit are the primary control and maintenance items in order to avoid failure and risks in the operation of the boilers. We obtained as a result a dossier with information relevant to the identification of procedures that have higher incidence of risk in flame tube boilers. Finally, the study presents to the other service operators that use this boiler model, a method to introduce the

tool to analyze fault modes in processes. That is, this study may serve as a means of introducing the technique in similar units to which the study was applied, with the objective of mitigating the risk of accidents in boilers.

4 Conclusion

The use of FMEA methodology for the case study of the University Hospital of Santa Maria's flame tube boiler resulted in the identification of failure modes, effects and causes of the operating process. The application of FMEA aimed to holistically identify the possible faults in the system.

Thus, it was shown in this work, before the application of the methods and through the study

Table II: Spreadsheet of FMEA application in the boiler's starting up process

| PROCESS FMEA | | | | | | | | | |
|--|----------------------------|---|---|--|--|-------------|-------------|--------------|------------|
| Shutdown of the flame tube boiler: HUSM's Case | | | | | | | | | |
| Subsystem: Ata Combustão Técnica S.A | | | | | | | | | |
| Manufacturer: FTH, register number 2530 | | | | | | | | | |
| Model: FTH, register number 2530 | | | | | | | | | |
| Manufacturing Year: 1971 | | | | | | | | | |
| FMEA's Original Date: 11/11/2014 | | | | | | | | | |
| Review: 01/11/2014 | | | | | | | | | |
| Production Schedule: 3300 kg/h | | | | | | | | | |
| Nº | Component | Function | Failure Mode | Failure Effect | Failure Cause | O | S | D | NRP |
| 1 | Control Cabinet | General control | No panel powering | Boiler does not come into operation | Burning Fusible | 4 | 10 | 3 | 120 |
| | | | | | Tripped circuit breaker | 1 | 5 | 1 | 5 |
| | | | | | Clogging | 3 | 8 | 2 | 48 |
| 2 | Electrode of level control | Control of the boiler's water level | Insufficient water level | Boiler does not come into operation | Incrustation | 2 | 8 | 5 | 80 |
| | | | Excess of water level | Boiler does not come into operation | Burnt pressure switch | 2 | 10 | 7 | 140 |
| | | | Not in the ideal work temperature (70 °C) | Boiler does not come into operation | Burnt resistor | 3 | 2 | 1 | 6 |
| | | | | | Insufficient steam | 5 | 7 | 1 | 35 |
| 3 | Oil's temperature | Fuel (BPF oil) | Pressure is not correct | Clogging of the oil network | Dirt in the filter | 6 | 5 | 4 | 120 |
| | | | | | Dirt in the combustion tank | 7 | 7 | 5 | 245 |
| | | | Clogging of the fire control valve | Oil passage is insufficient for combustion | Clogged filter | 3 | 9 | 5 | 135 |
| 4 | Filters | Residual cleaning (piping) | Clogging of the solenoid valve | Boiler does not come into operation because there's oil passage | Clogged filter | 2 | 6 | 3 | 36 |
| | | | | | Mechanical failure (crashing) | 3 | 6 | 9 | 162 |
| | | | | | Electrical failure | 3 | 7 | 1 | 21 |
| | | | Temperature of non compliant oil | Oil cracking | High temperature | 3 | 6 | 1 | 18 |
| 5 | Primary Air | Combustion | Air contamination | Non stable flame | Umidity (Condensate) | 8 | 8 | 2 | 128 |
| | | | Solenoid valve | Pulverization does not occur | Mechanical failure (crashing) | 3 | 8 | 1 | 24 |
| 6 | Secondary Air | Increase flame's intensity | Fan in operation at only one phase (energy) | Weak flame | Lack of energy | 6 | 6 | 2 | 72 |
| 7 | Photocell | Open and close the oil passage | Detection of the flame | Impediment of the boiler's start | Dirt (soot) | 6 | 10 | 1 | 60 |
| | | | Lack of fuel | It's not possible to light up the flame | Non complete tank | 1 | 10 | 1 | 10 |
| 8 | Pilot Combustor | Start the burning (flame) | Clogging of the spray nozzle | There is no sparkle (does not catch fire) | Impurities carried with the oil | 6 | 9 | 3 | 162 |
| | | | Grounded electrodes | There is no sparkle (does not catch fire) | Dirt | 4 | 9 | 3 | 108 |
| | | | Ignition system | It's not possible to light up the flame | Electrical failure | 5 | 9 | 3 | 135 |
| | | | Unregulated electrodes | Insufficient spark to ignite the fuel | High proximity | 2 | 9 | 4 | 72 |
| 9 | Electrodes | Generate spark for combustion | There is no sparkle | Low proximity | Low proximity | 2 | 9 | 4 | 72 |
| | | | Oil's incrustation | There is no sparkle | Clogging | 4 | 9 | 5 | 180 |
| 10 | Pressure switch | On/off control source of maximum pressure or Flame's modulation | Stick the electrical contacts | The boiler does not power on | Electrical breakdown (bad contact, loose thread) | 1 | 10 | 8 | 80 |
| | | | Hole in the diaphragm | Boiler does not start up and the pressure rises til the security valve's shooting | Material fatigue | 2 | 9 | 7 | 126 |
| | | | Leak in the diaphragm | | Corrosion | 2 | 9 | 3 | 54 |
| | | | Bad contact | | Electrical failure | 2 | 9 | 6 | 108 |
| 11 | Fire control valve | Restraining the oil passage according to the regulation, keep the oil pressure through regular return (high or low fire) by the motor brain | Valve dysregulation | Alteration of oil pressure, flow (more or less) or fully lock | Mechanical failure | 3 | 6 | 3 | 54 |
| 12 | Water inlet retainer valve | Let the water flow in only one way | Non closure of the valve | Return of boiling water with boiler's steam pressure, irreparable data to the water supply network | Dirt, piece wear | 2 | 5 | 1 | 10 |
| | | | Clamping | | Insufficient pressure steam to close | 2 | 9 | 1 | 18 |
| | | | Valve's wear | | Mechanical failure | 4 | 6 | 5 | 120 |
| 13 | BPF Oil | Combustion | Lack of fuel | Non existent process | Supplier | 1 | 10 | 1 | 10 |
| 14 | Diesel Oil | Lubrication and fuel for starting up the process | Lack of fuel | Non existent process | Supplier | 1 | 10 | 1 | 10 |
| 15 | Water | Vaporization | Cold water | Higher fuel expenditure | Burnt Resistor | 3 | 6 | 3 | 54 |
| | | | | | | | | | |
| Risks (NRP) | | | | | | | | | |
| Occurrence Index (O) | | Severity Index (S) | | Detection Index (D) | | Risks (NRP) | | Participants | |
| Evaluation | Punctuation | Evaluation | Punctuation | Evaluation | Punctuation | Evaluation | Punctuation | Name | Area |
| Minimum | 1 | Minimum | 1 | High | 1 | Low | 1 to 70 | João | Boilerman |
| Low | 2 to 3 | Low | 2 to 3 | Moderate | 2 to 3 | Medium | 71 to 300 | Thiago | Boilerman |
| Moderate | 4 to 6 | Moderate | 4 to 6 | Small | 4 to 6 | High | 301 to 1000 | Marcelo | Boilerman |
| High | 7 to 8 | Severe | 7 to 8 | Very Small | 7 to 8 | | | Ricardo | Boilerman |
| Very High | 9 to 10 | Very Severe | 9 to 10 | Remote | 9 to 10 | | | Marcos | Researcher |

Source: Author.

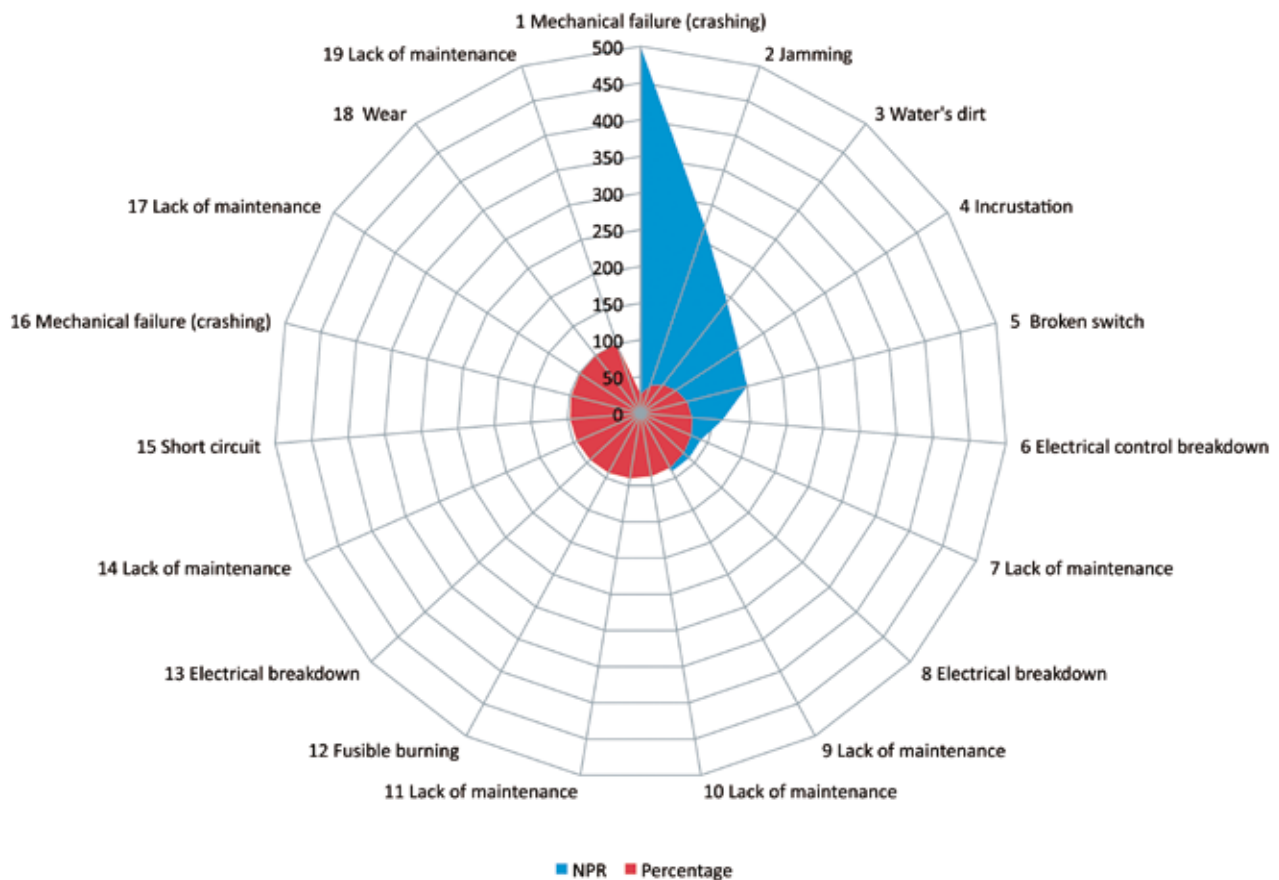


Figure 4: Failure causes in the boiler's shutdown process

Source: Author.

of the scientific literature, that the risks are likely to characteristics change in function of the organization performance environment and its operating characteristics. Therefore, the risks emerge from new corporate structures, per lack of equipment maintenance, and per technologies change without previous study of its impacts.

However, it may be concluded by the application that the sector under study has no operating and maintenance default of the boiler which in short results in a high possibility of failure in the system as a whole and catastrophic consequences in case come an explosion. At the same time, it was observed that the use of methods helps in understanding and identifying critical points as well as in proposing corrective measures or mitigation/elimination of faults.

Notes

- 1 Translation made by the authors from material researched in portuguese.
- 2 Free translation: Unified Health System.

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Table III: FMEA application in the boiler's shutdown process

| PROCESS FMEA | | | | | | | | | | |
|-----------------------------|------------------------------------|---|----------------------------------|--|----------------------------------|--------------------------|----|--------------------------------|--|--|
| Subsystem: | | Shutdown of the flame tube boiler: HUSM's Case | | | | | | | | |
| Manufacturer: | | Ata Combustão Técnica S.A | | | | Manufacturing Year: 1971 | | | | |
| Model: | | FTH, register number 2530 | | | FMEA's Original Date: 11/11/2014 | | | Review: 01/11/2014 | | |
| Affected External Supplier: | | Yes | | X | | No | | Production Schedule: 3300 kg/h | | |
| Component | Function | Failure Mode | Failure Effect | Failure Cause | O | S | D | NRP | Recommended Actions/ Corrective Measures | |
| 1 | Pumping of petrochemical oil | Pumb breaks | The tanks supply does not occur | Lack of maintenance | 6 | 9 | 1 | 54 | There is not recommendation | |
| | | Ducts' obstruction | The tanks supply does not occur | Incrustation | 4 | 10 | 4 | 160 | Checklist creation for components verification Implementation of tubes' periodic inspection Preventive maintenance | |
| 2 | General Register of Steam | Close or open the steam passage in the pipes | Jamming | Interruption of steam supply | Lack of maintenance | 2 | 10 | 1 | 20 | There is not recommendation |
| 3 | Pressure Raises up to 9,5kg | Automatic desarming | Automatic shutdown doesn't occur | No shutdown of oil and water pump | Electrical control breakdown | 2 | 8 | 7 | 112 | Preventive maintenance Implementation of the inspection procedure |
| | | | Security valve doesn't open | Explosion | Jamming | 3 | 10 | 9 | 270 | Daily verification of the valves operability Preventive maintenance |
| 4 | Key exchanges the combustor | Alternate the passage from BPF oil to disel or vice versa | Jamming | Interruption of the shutdown standard | Lack of maintenance | 2 | 7 | 2 | 28 | There is not recommendation |
| 5 | BFP oil heating shutdown | Allow the pipe washing with diesel oil | Electrical breakdown | Interruption of the shutdown standard | Fusible burning | 3 | 5 | 3 | 45 | There is not recommendation |
| 6 | Bypass | Change of diesel oil path (not to pass by the heater) | Jamming | Explosion | Lack of maintenance | 3 | 10 | 3 | 90 | Preventive maintenance in the registers |
| 7 | Pumps shutdown | Shutdown of the combustion pump | Pump breaks | Pressure rises until the automatic shutdown | Electrical breakdown | 3 | 5 | 2 | 30 | There is not recommendation |
| | | Shutdown of the condensate's motor | Pump breaks | Flooding of the well of dirt condensate | Mechanical failure | 4 | 7 | 2 | 56 | There is not recommendation |
| | | Shutdown of the boilers' pump | Pump breaks | No shutdown of the pump | Electrical breakdown | 5 | 6 | 3 | 90 | Preventive maintenance Implementation of the inspection procedure |
| | | | Pump breaks | No shutdown of the pump | Broken switch | 5 | 6 | 5 | 150 | Implementation of periodic inspection Implementation of the preventive maintenance manual (equipment's changeover time) |
| | | Shutdown of the boilers' temperature controller | Fusible burning | No shutdown of the panel | Short circuit | 6 | 2 | 2 | 24 | There is not recommendation |
| 8 | Shutdown of registers in the frame | Water inlet | Breaking of the register's rod | Boiler's flooding | Wear | 5 | 2 | 2 | 20 | There is not recommendation |
| | | Primary air | Solenoid valve | Non existent | Mechanical failure (crashing) | 3 | 8 | 1 | 24 | There is not recommendation |
| | | Oil in the burning caisson | Solenoid valve | Creation of gases and retrocession | Mechanical failure (crashing) | 5 | 10 | 10 | 500 | Preventive maintenance Implementation of inspection procedure |
| 9 | Discharge of level bottle | Electrodes cleaning | Incrustation in the electrodes | Does not recieve signal from the water level | Water's dirt | 3 | 8 | 8 | 192 | Implementation of previous treatment of the water used in the process |
| 10 | Discharge of pressure valves | System's security | Jamming | System discharge does not occur | Lack of maintenance | 3 | 10 | 3 | 90 | Daily discharges in the level regulation tube Creation of the preventive maintenance manual |
| 11 | Closing of oil general registers | Interrupt the oil passage | Registers' jamming | Non interruption of oil flow due to gravity on the network | Lack of maintenance | 1 | 6 | 1 | 6 | There is not recommendation |

| Occurrence Index (O) | | Severity Index (S) | | Detection Index (D) | | Risks (NRP) | | Participants | |
|----------------------|-------------|--------------------|-------------|---------------------|-------------|-------------|-------------|--------------|------------|
| Evaluation | Punctuation | Evaluation | Punctuation | Evaluation | Punctuation | Evaluation | Punctuation | Name | Area |
| Minimum | 1 | Minimum | 1 | High | 1 | Low | 1 to 70 | João | Boilerman |
| Low | 2 to 3 | Low | 2 to 3 | Moderate | 2 to 3 | Medium | 71 to 300 | Thiago | Boilerman |
| Moderate | 4 to 6 | Moderate | 4 to 6 | Small | 4 to 6 | High | 301 to 1000 | Marcelo | Boilerman |
| High | 7 to 8 | Severe | 7 to 8 | Very Small | 7 to 8 | | | Ricardo | Boilerman |
| Very High | 9 to 10 | Very Severe | 9 to 10 | Remote | 9 to 10 | | | Marcos | Researcher |

Source: Author

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